



**Page** 

Meeting to be held on Thursday 8 November 2012 at 10.30 am in a Committee Room, Civic Centre, Newcastle upon Tyne

Membership: Blackburn (Vice-Chair), Curran, Hobson, Hodson, Lott, Stokel-Walker, Stone and D Wood (Chair)

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This agenda is available at www.twita.gov.uk

### **AGENDA**

1. Apologies for absence 2. Declarations of Interest of Members or Officers in any matter to be discussed at the meeting (If any Member has a personal or prejudicial interest, please complete the appropriate form and hand this to the Democratic Services Officer before leaving the meeting). Members are reminded to verbally declare their interest and the nature of it and, if prejudicial, leave where appropriate at the point of the meeting when the item is to be discussed. 3. Terms of Reference (for information only) 1 - 2 4. 3 - 8 **Minutes of the Previous Meeting** 9 - 12 5. **Analysis of Programme to Date** 6. 2012/13 Metro ARP and Major Projects Capital Programme - Second Quarterly 13 - 28 **Review** 7. Possession and Key Facilities Closure Plans 2012-13 Plan 29 - 38

8.	Quarterly Performance Data - Quarter 1 & 2 2012/13 - Metro Operating Concession	39 - 44
9.	Metro Customer Satisfaction Survey Results - May 2012	45 - 54
10.	High Voltage Electricity Consumption on Metro	55 - 70
11.	Date and Time of the Next Meeting	
	Thursday, 10 January 2013 at 10.30am.	
12.	Exclusion of Press and Public	
	Exclusion of Press and Public under section 100A and Schedule 12A Local Government Act 1972 because exempt information is likely to be disclosed and the public interest test against disclosure is satisfied.	
13.	Confidential Minutes of the Previous Meeting	71 - 72
14.	Quarterly Performance Data - Quarters 1 And 2 2012/13 - Metro Farebox Income	73 - 76



### **Terms of Reference**

This will be a formal advisory sub-committee of the ITA, to meet 4 times a year, with the following terms of reference:

- 1. To monitor progress and delivery of the Tyne and Wear Metro "Concession Agreement" between Nexus and DB Regio Tyne and Wear Limited.
- 2. To review service standards and fare setting policy in relation to the Tyne and Wear Metro.
- 3. To monitor progress and delivery of the Metro Asset Renewal Plan.
- 4. To make any report, comments or recommendations to the ITA or Nexus in relation to any of the above matters as it considers appropriate from time to time.
- 5. To lead consultation with strategic partners on long term development planning for the Metro system.
- 6. Members of the Sub-Committee will have substitute members: five named substitutes for the majority political group to be listed in priority order so that the second will only be called on if two existing group members of the Sub-Committee are unable to attend and so on, one named substitute from the Liberal Democrats and one substitute member for the Conservative group. This 'priority' arrangement means that the first substitute member will be used more regularly, giving more consistency and continuity.

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## Agenda Item 4



### Tyne and Wear Integrated Transport Authority - Metro Sub Committee

12 July 2012 (10.30 am - 12.20 pm)

### **Present:**

Councillor: D Wood (Chair)

Councillors: Blackburn, Curran, Hobson, Hodson, Lott and Stokel-Walker

### In attendance:

K Mackay - Director of Rail and Infrastructure, Nexus
 J Fenwick - Director of Finance and Resources, Nexus
 T Hughes - Director of Customer Services, Nexus

R McCleanDeutsche Bahn Tyne and Wear Ltd (DBTW)V MillerDemocratic Services, Newcastle City Council

### 51. APOLOGIES FOR ABSENCE

Councillor Stone.

## 52. DECLARATIONS OF INTEREST OF MEMBERS OR OFFICERS IN ANY MATTER TO BE DISCUSSED AT THE MEETING

Councillors Blackburn, Curran, Hobson, Hodson, Lott, Stokel-Walker and D Wood declared a personal interest due to holding a concessionary travel pass.

### 53. MINUTES OF THE PREVIOUS MEETING

The minutes of the previous meeting held on 1 March 2012 were approved as a correct record and signed by the Chair.

### **MATTERS ARISING**

### (a) Minutes of previous meeting

Matters Arising
Asset Renewal Programme 2012/13 – 2015/16
Analysis of Programme to date

(Minute 41 (a) refers)

Officers confirmed that information on the safety arrangements at level crossings on the Metro network and also on the details regarding the use of the budget allocated specifically for level crossings would be provided to a future meeting.

### (b) Nexus' activities to make young people safe on Metro

(Minute 42 refers)

It was confirmed that a visit for members to the Safety Works Centre would be organised in future.

### (c) Delivery of the Metro Asset Renewal Plan

(Minute 44 refers)

In response to a member's query about the effect of the recent floods on the Asset Renewal Plan (ARP), officers confirmed that whilst there had been some damage incurred by the Metro system, such as, for example, damage to signalling equipment in the Shiremoor area, there had been no significant direct impact on the progress of the ARP.

The Chair on behalf of the Sub-Committee thanked all staff who had been working to help to minimise the effects of the recent storm and resume Metro services.

### (d) Quarterly Performance Report – Quarter 3 2011/12 – Asset Renewal Plan

(Minute 43 refers)

Officers reported that a response from the Department for Transport (DfT) to Nexus' submission in December 2011 for funding for years 3-6 had not yet been received. Officers also explained the risks associated with any further delays. It was noted that the delay was partially due to the difficulty the DfT had incurred in identifying a partner who could be commissioned to conduct a review of Nexus' approach to the overall Investment Plan, including whether value for money was being achieved.

K Mackay offered to circulate for the attention of new members a report which had been presented to members earlier this year on the delivery of ARP, including how the Metropolitan Rail Grant (MRG) was arranged over the full duration of the programme.

### (e) Quarterly Performance Data – Quarter 3 2011/12 – Metro Operating Concession

(Minute 45 refers)

### Accidents on escalators

In responding to a member's query as to the reasons for the relatively high number of accidents on escalators on the Metro system, officers explained that these were not clear. Newcastle University were currently conducting a study on this issue, and the findings would be reported as soon as available. It was also noted that various activities had been undertaken

in attempt to address this issue, including improving signage and encouraging passengers to use lifts.

### Metrocar 3/4 life refurbishment project

In responding to a member's question about the safety of the Metro cars given the extent of corrosion that had been identified as part of the Metrocar ¾ life refurbishment project, officers confirmed that there had been no significant issues identified that could compromise the safety of the Metro cars. Members were reassured that all refurbished cars were fully compliant with applicable safety standards before being returned to the system. Although the structural corrosion did not represent an immediate threat to operation and safety, it needed to be addressed. It was also reiterated that the levels of corrosion could not be identified until the car had been stripped down.

### 54. METRO ARP AND MAJOR PROJECTS CAPITAL PROGRAMME - 2011/12 OUTTURN

Submitted: A joint report of the Director of Finance and Resources and Director of Rail and Infrastructure, Nexus (previously circulated and copy attached to Official Minutes).

J Fenwick presented the report which advised members of the 2011/12 outturn for ARP and Major Projects capital programme.

Amongst the points noted during the ensuing discussion were the following:

- Officers reassured members that the slippage in regard to the Security Review project did not present any significant concerns and that the project would be completed in this financial year.
- It was confirmed that there had been some slippage in regard to the Signalling programme. Officers reassured members that this programme would still be delivered.
- Clarification was provided on the payment arrangements in relation to the 10% of the local contribution, including how it was arranged over the length of the ARP and also the cash flow benefits in Year 2 from deferring the 10% local contribution.
- Officers clarified the overall financial position of the ARP, including the original budgeting, the funding received from the DfT and the expenditure in 2011/12. It was confirmed that the original budgeting had an element of over-programming. It was also confirmed that no funding opportunities had been lost and Nexus continued to work to ensure that all relevant grant entitlement was claimed. In response to a member's comments on the presentation of the budget and expenditure figures, officers undertook to ensure that future reports provided an improved presentation.
- An update was provided on the progress made on the Ticketing and Gating programme which was on time and in line with the progress reported to the ITA in May 2012.

- In response to a member's question, J Fenwick confirmed that Nexus' budget controls
  were satisfactory and that the programme would be delivered as required. It was noted
  that Nexus were audited independently by the Audit Commission who were satisfied
  with Nexus' budget control arrangements. Officers explained the technology used by
  Nexus for the purpose of financial forecasting, monitoring and project management.
  Officers also explained the 4-weekly reporting arrangements to Nexus' Board and the
  DfT.
- It was confirmed that Mazars would shortly replace the Audit Commission as Nexus' external auditor.
- It was confirmed that all contracts in relation to escalators and lifts went through the tendering process and, therefore, their cost was driven by the market conditions. Officers would provide information to a future meeting to clarify this.

**RESOLVED** – That: the provisional outturn for the 2011/12 Capital Programme be noted.

### 55. ANALYSIS OF PROGRAMME TO DATE

Submitted: A joint report of the Director of Finance and Resources and Director of Rail and Infrastructure, Nexus (previously circulated and copy attached to Official Minutes).

J Fenwick presented the report which was intended to provide assurance regarding the overall financial standing of the ARP as at the end of the second year (March 2012) of the programme.

During the ensuring discussion, it was noted that:

- addressing climate change was one of the overall objectives of the programme;
- a report to clarify the electricity costs would be provided to a future meeting. As an update, R McClean gave examples of the initiatives undertaken by DBTW to ensure efficient consumption of electricity. These included changes made to the driver's operational processes, improvements to the efficiency of the depot-based electricity consuming activities and systems and also improvements brought by the ARP. A member suggested that consideration should also be given to investigating alternative sources of energy for the Metro network. With regard to the depot, the Chair suggested that, as an option, members could visit the depot as part of their forthcoming annual inspection and tour;
- further information on the approach used for investment in level crossings would be presented to a future meeting.

**RESOLVED** – That the report and comments made be noted.

## 56. **2012/13 METRO ARP AND MAJOR PROJECTS CAPITAL PROGRAMME - FIRST QUARTERLY REVIEW**

Submitted: A replacement joint report of the Director of Finance and Resources and Director of Rail and Infrastructure, Nexus (previously circulated and copy attached to Official Minutes).

It was noted that the report had replaced the originally circulated report and now included Appendix B which presented budgetary position of individual projects of the 2012/13 Capital Programme, as at the end of Period 3.

J Fenwick and K Mackay presented the report which advised members of the overall performance of the 2012/13 Metro and Major Projects Capital Programme, including their delivery to the end of the first quarter ending 23 June 2012.

### **RESOLVED** – That:

- (i) the budget changes indentified during quarter 1 as outlined in Section 2 be noted;
- (ii) the position with regard to the 2012/13 Capital Programme at the end of quarter 1, as per Appendices A and B be noted.

### 57. POSSESSION AND KEY FACILITIES CLOSURE PLANS 2012-13 PLAN

Submitted: A joint report of the Director of Finance and Resources and Director of Rail and Infrastructure, Nexus (previously circulated and copy attached to Official Minutes).

K Mackay presented the report on the changes to the possession and key facilities plans for 2012/13.

Clarification was provided on the complexity of works to the Front Street Bridge at Monkseaton station, a bridge used by a number of utility companies. The completion of works on utilities was required before the bridge renewal could commence; the timescale for the start of the bridge renewal was currently January 2012 - February 2013. Members expressed concerns with regard to this timescale and urged that progress should be made sooner if possible. In response to a member's query whether there had been any financial implications of the delays, it was confirmed that there had been some impact on the already existing financial pressures.

**RESOLVED** – That the report and comments made be noted.

### 58. QUARTERLY PERFORMANCE DATA - QUARTER 4 2011/12 - METRO OPERATING CONCESSION

Submitted: A report of the Director of Customer Services, Nexus (previously circulated and copy attached to Official Minutes).

T Hughes presented the report which informed members of the performance of the Metro operating concession arrangements for the period 11 December 2011 to 31 March 2012 (Periods 10, 11, 12 and 13).

In response to a member's comment in relation to how the delay in the Metrocar 3/4 life refurbishment programme could be addressed, officers explained that changing the sub-

contractor was not a preferred option due to the specialist nature of the works. It was noted that members would be kept informed about progress of this matter.

**RESOLVED** – That the report be noted.

### 59. **DATE AND TIME OF THE NEXT MEETING**

Thursday, 8 November 2012 at 10.30am.

### 60. **EXCLUSION OF PRESS AND PUBLIC**

**RESOLVED** – That by virtue of paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972 the press and public be excluded from the remainder of the meeting due to the likely disclosure of commercially sensitive information.

## Agenda Item 5



# Tyne and Wear Integrated Transport Authority Metro Sub Committee

REPORT FOR INFORMATION

DATE: 8 November 2012

SUBJECT: ANALYSIS OF PROGRAMME TO DATE

REPORT OF: JOINT REPORT OF DIRECTOR OF FINANCE AND RESOURCES AND

**DIRECTOR OF RAIL AND INFRASTRUCTURE, NEXUS** 

### Not confidential

### **PURPOSE OF REPORT**

To provide assurance regarding the overall financial standing of the ARP as at the end of the second quarter of the third year of the eleven year programme (September 2012).

### **RECOMMENDATIONS**

The ITA Metro Sub Committee is recommended to note the improved position as outlined in the report.

### **BACKGROUND DOCUMENTS**

Analysis of Programme to Date – January, July 2012

Financial analysis spread sheet: Year 3 to 6 Programme (Analysis) 10 10 12

### **CONTACT OFFICERS**

Linden Watson linden.watson@nexus.org.uk 0191 203 3410

### **IMPACT ON OBJECTIVES**

To support economic development and regeneration Positive

To address climate change Positive

To support safe and sustainable communities Positive

### 1 Executive Summary

This report sets out the overall financial standing of the ARP as at the end of the second quarter of the third year of the eleven year programme (September 2012).

### 2 Introduction and Background

2.1 An analysis of financial performance to date has formed part of our submission to DfT for years 3 to 6 of the ARP.

This analysis compares the total estimate for schemes that were scheduled to **commence** during the first three years of the ARP programme with what is now likely to be delivered. This analysis by necessity includes some expenditure in years four and five for projects that carry on beyond year three.

This analysis indicates that the initial work bank is now likely to cost slightly in excess of the original estimate. This is illustrated at asset category level in the following table:-

Asset Category	Initial PID Estimate	Current Projection	Variation
	£000	£000	£000
Civils	20,250	29,578	9,328
Permanent Way	28,581	33,577	4,996
Overhead Line	0	452	452
Stations	11,370	20,114	8,744
Communications	9,123	12,767	3,644
Signalling	15,146	15,084	-62
Level Crossings	4,739	464	-4,275
Plant	2,500	3,376	876
Mechanical/Electrical	7,439	6,991	-448
Power	832	1,342	510
Metro Cars	12,181	14,167	1,986
Depot Equipment	3,329	2,167	-1,162
Capital Maintenance	11,520	9,427	-2,093
Miscellaneous	4,000	1,637	-2,363
Project Management	8,161	-767	-8,928
Capital Slippage	5,027	0	-5,027
Major Projects	2,500	2,142	-358
Total	146,699 <sup>1</sup>	152,518	5,820

<sup>&</sup>lt;sup>1</sup> Adjusted for Central Station and IP Network projects

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### REPORT FOR INFORMATION

What the table shows is that whilst there are some large variations relating to individual asset categories, there are a range of factors that need to be borne in mind when interpreting this:-

- Capital Slippage, which was identified towards the end of the year prior to the
  implementation of the ARP has been allocated across the most appropriate
  asset category. In particular, two projects were included in the work bank
  which were not previously included in the first PID submission to DfT. These
  two projects alone (Monkseaton Station Ramp and Benton Station Footbridge)
  totalled approximately £3m.
- The Station Investment Programme has been significantly affected by works at North Shields station where numerous problems have been encountered which has effectively led to a complete demolition and rebuild as opposed to the original plan which was to refurbish the station.
- Civils works have borne the brunt of the capital slippage referred to above and in addition, asset condition has generally been poorer than anticipated in relation to ducting and cable replacement and particularly earthworks.
- The track renewal programme has suffered from higher than anticipated tender prices and additional works arising because asset condition has again been worse than expected e.g. at Howdon viaduct.
- The approach to investment in level crossings has changed significantly and rather than investing £4.739m, we will be investing £0.464m instead.
- Capital maintenance activities have been pared back in order to create some additional headroom and this will be reviewed further as investment continues and less reactive maintenance is required in those geographic areas that have been dealt with.
- The ¾ life refurbishment project has encountered worse than anticipated corrosion and wiring problems.
- The opportunity to value engineer the depot wheel lathe has resulted in a saving of £0.5m against budget.
- Project Management costs have been attributed to the individual projects within the asset categories.



### REPORT FOR INFORMATION

- 2.2 In overall terms the pressure on the work bank is now estimated at approximately £5.8m or 4.0%, which is an improvement (from £6.0m or 4.1%) since the last review after two years of the eleven year programme. The reasons for these pressures have been recognised moving forward within the second iteration of the PID covering years 4 to 6. In this regard, it is vital that further efficiencies in delivering the ARP are identified such that this overspend can be contained within approved funding levels. Although the second PID is in its early stages, there is currently a projected underspend identified of £0.2m to date.
- 2.3 As asset knowledge improves over time this will have an impact on the prioritisation of the individual schemes that make up the work bank. Value engineering can also impact on the scope and timing of individual projects. This underlines the dynamic nature of the ARP programme. The DfT approval letter recognises this and is why each individual year of the programme is submitted for approval during the prior year.
- 2.4 In addition, building on the Nexus Rail Consolidation Action Plan that resulted from a 'lessons learned' review instigated by the Director General following completion of Year 1 activity, and having recently refined stage gate review processes, it is apparent that a greater emphasis on cost estimation, project and programme management and ultimately cost control is manifesting itself in the way that the ARP is being delivered. Similarly, as outlined above, increased asset knowledge and more accurate (and earlier) forward planning are assisting in determining a clearer vision of future funding requirements. The point about the gathering of better asset knowledge cannot be understated as we move from a programme that was initially largely based upon asset age as a proxy for condition to one that is based more upon intrusive survey work and a much more informed understanding of what the issues actually are.

### 3 Next Steps

3.1 The overall financial standing of the ARP programme will continue to be monitored and reported to this Sub Committee on a quarterly basis.

### 4 Potential impact on objectives

4.1 There are no adverse impacts on objectives as a result of this report.

## Agenda Item 6



# Tyne and Wear Integrated Transport Authority Metro Sub Committee

REPORT FOR INFORMATION

DATE: 8 November 2012

SUBJECT: 2012/13 METRO ARP AND MAJOR PROJECTS CAPITAL PROGRAMME -

**SECOND QUARTERLY REVIEW** 

REPORT OF: JOINT REPORT OF THE DIRECTOR OF FINANCE AND RESOURCES AND

**DIRECTOR OF RAIL AND INFRASTRUCTURE, NEXUS** 

### Not confidential

### **PURPOSE OF REPORT**

To advise Members of the overall performance of the 2012/13 Metro and Major Projects Capital Programme including delivery to the end of the second quarter (ending 15 September 2012).

### RECOMMENDATIONS

The ITA Metro Sub Committee is asked to:

- note the budget changes identified during quarter 2 as outlined in Section 2
- note the position with regard to the 2012/13 Capital Programme at the end of the second quarter, as per Appendices A and B.

### **BACKGROUND DOCUMENTS**

Metro Capital Programme 2012/13 – January 2012

First Quarterly Review – July 2012

### **CONTACT OFFICERS**

Linden Watson linden.watson@nexus.org.uk 0191 203 3410

### **IMPACT ON OBJECTIVES**

To support economic development and regeneration Positive

To address climate change Positive

To support safe and sustainable communities Positive

### 1 Executive Summary

1.1 This report sets out the overall performance of the 2012/13 Metro and Major Projects Capital Programme including delivery to the end of the second quarter (ending 15 September 2012).

### 2 Introduction and Background

The ITA approved a Metro Asset Renewal Programme for 2012/13 in January 2012 totalling £46,007k. This reflects the programme which has been submitted and agreed by DfT.

Following finalisation of the 2011/12 outturn, major projects (Ticketing and Gating) have been included within the 2012/13 programme, totalling £7,225k, bringing the total Metro ARP and Major Project programme to £53,232k.

Delivery of the Metro ARP is reviewed on a 4 weekly cycle by the Nexus Executive. At the end of the first quarter of 2012/13, the Metro and Major Projects capital programme was revised to a new level of £49,535k, which was noted by the Sub Committee at its meeting in July.

Since Quarter 1, further budget changes totalling £662k have been identified during Quarter 2, bringing the revised budget to £50,197k. An analysis of these variations is included below:

Description	£000
Acceleration of lift and escalator projects into 2012/13 from future years	2,004
Ducting Master Plan Slippage from 2012/13 to future years	(760)
Redistribution and rescheduling of 4 station projects	(890)
Other	308
Total	662

An explanation of these changes in Quarter 2 is outlined below.

Following slippage in the programme, options were developed to bring forward projects from future years, in particular the acceleration of lift and escalator projects into 2012/13 from future years.



### REPORT FOR INFORMATION

In addition, there has been further slippage to the Master Plan programme of Ducting, Signalling and Fibre Pulling works across the network as efforts have continued to reduce costs by internalising the works and reducing the impact upon the Metro Service.

Efforts have also continued to contain station refurbishment costs which have resulted in re-phasing of projects.

The proposed revised programme currently reflects over-programming of approximately 4% to ensure that Metro Rail Grant funding from DfT is maximised. The programme will continue to be carefully monitored to ensure projects are progressed to maximise funding available and efficiency of delivery.

The level of over-programming has reduced since the original programme was agreed. Options to bring forward projects from future years into the current financial year have now been largely exhausted.

Appendix A indicates that, as at the end of Period 6 (15 September 2012), Nexus is currently forecasting expenditure to the end of 2012/13 of £47,265k which includes £7,225k for Major Schemes (Appendix A). Of this amount, £40,040k relates to the Metro Asset Renewal Plan. Whilst this forecast is below the revised Metro Asset Renewal Plan budget of £42,972k, the forecast remains within funding tolerances as approved by DfT forecast expenditure for the year.

Appendix B illustrates this in more detail, at individual project level. What is important to understand is that the £2,932k under spend against forecast is mainly accounted for by slippage but that there are other reasons for the variance, ranging from bringing forward (accelerating) expenditure from future years to budget pressures, offset by budget reductions as the following table illustrates:

	£m
Reason for Variation (P6 Forecast v Latest Budget)	
C/Fwd slippage into next year	-3.5
B/fwd (accelerated) from next year	0.6
Budget Saving	-0.4
Budget Pressure	0.4
TOTAL	-2.9



### REPORT FOR INFORMATION

As at the end of the second quarter actual spend is £18,299k (36.5%) for Metro ARP and Major Projects. This, together with estimated commitments, brings the total to £22,604k (45.0%).

Wherever possible, any budget pressures have been managed by value engineering to ensure projects remain within approved budget levels. This is particularly the case with station refurbishments, where value engineering has caused delays in implementation although all planned works are still going ahead.

### 3 Metro Ticketing and Gating

The Metro Ticketing and Gating project has a budget and projection of £7,225k at Quarter 2. There is no use of MRG funding towards this project in 2012/13, with all costs proposed to be funded from S31 funding as agreed with DfT.

### 4 Capital Programme Financing

The following table explains how the Metro ARP and Major Projects capital programme for 2012/13 is to be funded. Given the current forecast, the over-programming level is not anticipated to be required. Options to bring forward elements of future years' programmes continue to be investigated, but options for acceleration are now largely exhausted.

	Available in 201	Ū	Projected in 201	•
	£000	£000	£000	£000
Asset Renewal Plan				
Metro Rail Grant				
2012/13 Allocation	35,000		35,000	
c/f from 2011/12	2,285		2,285	
Grant acceleration in 2011/12	-3,485		-3,485	
Local Contribution				



REPORT FOR INFORMATION

Total Nexus Funding		50,197		47,265
Other Reserves	0	1,544	0	-1,388
Local Contribution 10% reserve	154		-139	
Over-programming MRG virement from 2013/14	1,390		-1,249	
Major Schemes S31 Grant		7,225		7,225
LTP Minor Schemes (including postponed contribution from 2011/12) ITA Reserves	5,350 2,278	41,428	5,350 2,278	41,428

### 5 Next Steps

The programme will continue to be monitored throughout the financial year and reported to this Sub Committee on a quarterly basis.

### 6 Potential impact on objectives

There are no adverse impacts on objectives as a result of this report.

d Reason for Variation		Revised programme reflects slippage in Ducting programme to future years although overall costs have been contained within budget	Revised programme reflects slippage in Fibre Replacement programme to future years although overall costs have been contained within budget	552	333 Accelerated programme of lifts and escalators now included bringing forward spending from future years	Revised programme incorporates slippage from 2011/12. Work is ongoing to reach agreement regarding revised specification and timescales.	554	557	890 Budget and Forecast incorporates increased tender costs for Plain Line	919	-1	Revised programme reflects slippage in Signalling programme to future years although overall costs have been contained within budget	997 Revised programme incorporates projects accelerated into 2012/13 and re-scoping delays		0	
Variation between Forecast and Latest Budget	4	-409,915	-99,062	11,352	333 -238,599	85,120	-7,254	-125,657	20,390	648,019	•	-1,371,522	-1,445,697	-2,932,493		
Forecast for year (as at Period 6)	41	3,716,488	1,654,403	97,480	119,528	7,637,371	510,242	239, 756	15,396,705	696,919	576,223	1,050,185	4,118,444	40,039,731	7,225,000	
Actual Expenditure at end of Period 6	Ŧ	1,217,183	819,486	70,076	54,626	1,990,223	50,309	24,750	9,732,849	40,444	48,545	413,555	2,161,576	17,233,203	1,065,632	
Latest Budget E 2012/13	Ŧ	4,126,403	1,753,465	86,128	119,195	7,552,251	517,496	365,413	15,376,315	48,900	576,224	2,421,707	5,564,141	42,972,224	7,225,000	
Original Approved La 2012/13 Budget*	¥	6,664,528	4,195,735	17,000	120,000	5,371,251	1,467,124	316,624	14,746,213	0	561,349	5,382,014	4,796,100	46,007,366	7,225,000	
Asset Category		Civils	Communications	Depot Equipment	Level Crossings Mechanical and Electrical	Metro Cars	Miscellaneous	Overhead Line	Permanent Way	Plant	Power	Signalling	Stations	Total Approved 2012/13 Capital Programme	Major Projects	

\*Certain associated costs have been reallocated to individual projects since the programme was approved by the ITA in January 2012 to facilitate comparision of the proposed changes to the programme.

2012/13 Capital Programme at end of Period 6

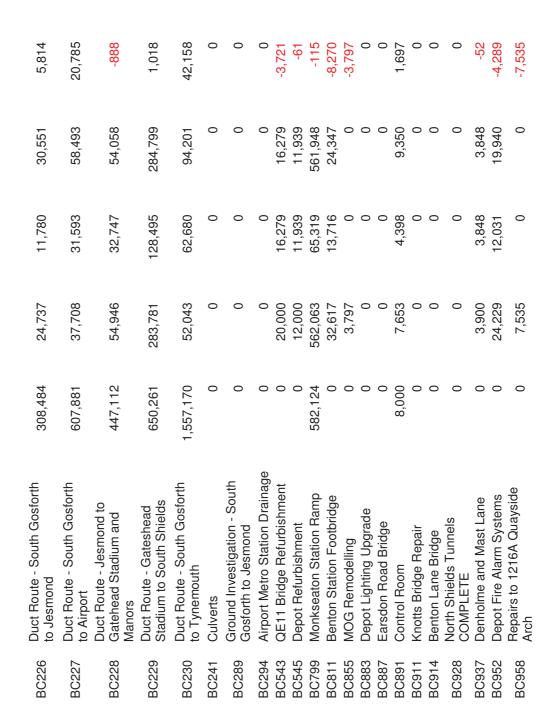
Reason for Variation								Technical difficulties have resulted in the slippage of spend in 2012/13.		
Variance between Forecast and Latest Approved Budget	) ત	-802	0	-87,686	1,799	307	0-	-236,062	0	-1,744
Forecast for year (as at Period 6)	3	2,287	0	276,701	2,799	307	53,142	152,762	0	110,325
Actual Expenditure at end of Period 6	3	1,837	0	227,727	1,799	307	20,910	14,081	0	63,300
Latest Approved Budget 2012/13	G	3,089	0	364,387	1,000	0	53,142	388,824	0	112,069
Original Approved 2012/13 Budget (PID)	લ	6,000	0	408,952	0	0	55,000	66,124	0	141,324
Capital Scheme		<b>Civils</b> Central Area Tunnel Refurbishment	Ground Investigation - Tynemouth to Chillingham Road	Earthworks - North Shields to Howdon	Earthworks - Howdon to Wallsend	Earthworks - Wallsend to Chillingham Road	Earthworks- South Gosforth to Jesmond	Earthworks - TYN-NPK, NPK- SGF	Bridges - Tynemouth to North Shields	Bridges - Percy Main to Wallsend
Capital Code		BB001	BC200	BC201	BC202	BC203	BC204	BC971	BC205	BC206



							Slippage into 2013/14. Local consultation has requested that works are not undertaken	concentration.						
-1,469	-4,000	-2,116	492	1,815	4-	0	-147,661	0	0	-8,979	262	-649	33,702	137
139,855	0	198,808	492	506,015	54,120	0	5,182	0	0	41,661	302,175	-649	479,015	221,739
89,268	0	170,225	492	84,278	516	0	3,780	0	0	1,105	58,489	-649	49,973	34,921
141,324	4,000	200,924	0	504,200	54,124	0	152,843	0	0	50,640	301,913	0	445,313	221,602
141,324	0	177,924	0	105,152	54,124	0	150,124		0	51,000	317,387	0	305,169	523,892
Bridges - Howdon to Percy Main	Bridges - Meadow Well to Walkergate	Bridges - Tynemouth to Meadow Well	Bridges - Percy Main to Hadrian Road	Bridges - Hadrian Road to Walkergate	Bridges - Wallsend to Walkergate	Retaining Walls	Bridges - Monkseaton, Cullercoats	Cullercoats Bridge	Drainage - Tynemouth (Knotts Flats)	Drainage - South Gosforth to Jesmond	Duct Route - Wallsend to Manors	Duct Route - Howdon to Wallsend	Duct Route - North Shields to Howdon	Duct Route - Tynemouth to North Shields
BC207	BC208	BC209	BC210	BC211	BC212	BC213	BC214	BC966	BC218	BC219	BC222	BC223	BC224	BC225

# Tyne and Wear Integrated Transport Authority

# Metro Sub Committee

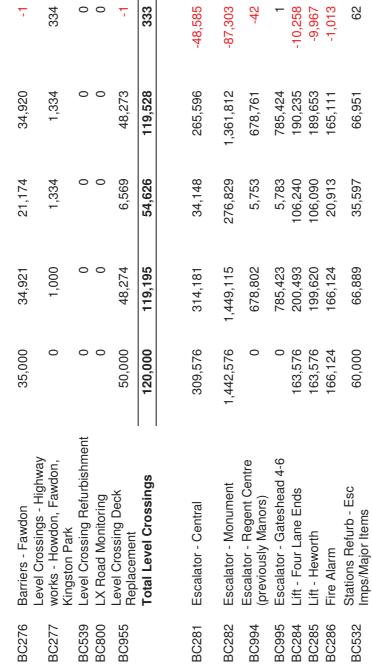




	Total Civils	6,664,528	4,126,403	1,217,183	3,716,488	-409,915
	•					
BC250	Cable Pulling - Tynemouth to Manors	566,603	79,221	14,367	79,482	261
BC251	Cable Pulling - South Gosforth to Jesmond	0	13,000	10,499	10,499	-2,501
BC253	Cable Pulling - Jesmond to Gateshead Stadium and Manors	309,464	37,958	8,722	37,958	0
BC252	Cable Pulling- South Gosforth to Airport	454,987	54,327	18,636	54,327	0
BC254	Cable Pulling - Gateshead Stadium to South Shields	657,050	69,205	28,650	69,204	T
BC255	Cable Pulling - South Gosforth Junction to Tynemouth	663,457	47,112	18,648	51,423	4,311
BC256	Radio	240,124	240,124	108,210	141,861	-98,263
BC257	Telephony	0	0	0	0	0
BC259	Station Network Connections	1,300,000	1,208,468	610,573	1,208,468	0-
BC556	Help Points	0	0	0	0	0
BC623	CCTV on Metro Cars	4,050	4,050	1,180	1,180	-2,870
BC840	CCTV/PA Access	0	0	0	0	0
	Total Communications	4,195,735	1,753,465	819,486	1,654,403	-99,062
BC278	Train Wash	8,500	12,807	23,447	24,158	11,351
BC279	Wheel Lathe	8,500	73,321	46,628	73,321	0
	Total Depot Equipment	17,000	86,128	70,076	97,480	11,352
BC275	Barriers - Kingston park	35,000	35,000	25,549	35,001	-

# Tyne and Wear Integrated Transport Authority

# Metro Sub Committee



الما مراجع الما الما الما الما الما الما الما الم					
Escalator - Gateshead 4-6	0	785,423	5,783	785,424	-
Lift - Four Lane Ends	163,576	200,493	106,240	190,235	-10,258
Lift - Heworth	163,576	199,620	106,090	189,653	-9,967
Fire Alarm	166,124	166,124	20,913	165,111	-1,013
Stations Refurb - Esc Imps/Major Items	000'09	688'99	35,597	66,951	62
Lifts Refurbishment/Major Items	64,000	63,939	0	63,939	0
Lift - St James	0	217,500	1,905	190,251	-27,249
Lift - Manors	0	36,000	0	34,448	-1,552
Lift - Jesmond	0	36,000	0	33,690	-2,310
Lift - Regent Centre (previously St James)	0	250,500	16,325	200,118	-50,382
Sub Surface Vent System	0	0	0	0	0
Total Mechanical &	2,369,428	4,464,586	609,581	4,225,987	-238,599

BC617

BC973

BC977

BC984 BC996 BC938

BC288         3/4 Life Refunbishment         4,678,251         6,821,942         1,651,144         6,908,000         86,058           BC95-4         Capital Maintenance Session         693,000         302,708         693,000         0           BC874         On-Train Metro Cars         5,371,251         7,552,251         1,990,223         7,637,371         86,058           BB003         System         0         0         0         0         0         0           BC849         Digitalization and Approving         0         106,000         13,003         106,000         0           BC849         Digitalization and Approving         0         0         0         0         0           BC849         System         0         0         0         0         0         0           BC984         Transfering Drawings         267,124         277,124         18,730         276,911         -213           BC984         Transfering Drawings         267,124         277,124         18,730         10,000         -8,000           BC984         Transfering Drawings         0         20,000         0         0         -20,000           BC995         Applications         0         0		Electrical					
Capital Maintenance Concession On-Train Maintenance Solution         693,000         693,000         302,708         693,000           Concession On-Train PA         Total Metro Cars         5,371,251         7,552,251         1,990,223         7,637,371         3           Maintenance Management System         0	BC288	3/4 Life Refurbishment	4,678,251	6,821,942	1,651,144	6,908,000	86,058
On-Train PA         O         37,309         36,372         36,372           Total Metro Cars         5,371,251         7,552,251         1,990,223         7,637,371         3           Maintenance Management System         0         0         0         0         0         0           Programme Digitising and Approving Engineering Drawings         267,124         277,124         18,730         106,000           Engineering Drawings         267,124         277,124         18,730         276,911           IT Hardware - WASP project         0         0         0         0           Nexus Document Control         20,000         0         12,000           System         0         0         12,000           Applications         0         0         0         0           Metro Station         0         0         0         0           Metro Station         0         0         0         0           Asset Knowledge         100,000         100,000         8,814         100,000           Rail crane         1         0         0         0           Tunnel Track bed         0         0         0         0           Removal         0 </td <td>BC954</td> <td>Capital Maintenance Concession</td> <td>693,000</td> <td>693,000</td> <td>302,708</td> <td>693,000</td> <td>0</td>	BC954	Capital Maintenance Concession	693,000	693,000	302,708	693,000	0
Total Metro Cars         5,371,251         7,552,251         1,990,223         7,637,371         Admitted responsible of the control	BC874	On-Train PA	0	37,309	36,372	36,372	-937
Maintenance Management System         0		Total Metro Cars	5,371,251	7,552,251	1,990,223	7,637,371	85,120
Vehicle Replacement Programme Pro		Maintenance Management System	0	0	0	0	0
Digitising and Approving Engineering Drawings         0         0         0           Engineering Drawings         267,124         277,124         18,730         276,911           IT Hardware - WASP project         0         9,713         8,803         9,713           Nexus Document Control         0         0         12,000         0         12,000           Nexus Document Control         0         0         0         0         0         0           Nexus Document Control         0         3,532         960         4,492         0         0           PMO Transition IT         0         3,532         960         4,492         0 <td></td> <td>Véhicle Replacement Programme</td> <td>100,000</td> <td>106,000</td> <td>13,003</td> <td>106,000</td> <td>0</td>		Véhicle Replacement Programme	100,000	106,000	13,003	106,000	0
Security Review         267,124         277,124         18,730         276,911           IT Hardware - WASP project         0         9,713         8,803         9,713           Nexus Document Control         0         20,000         0         12,000           System         0         0         0         0           PMO Transition IT         0         3,532         960         4,492           Applications         0         0         0         0           Metro Station         0         0         0         0           Asset Knowledge         100,000         1,127         0         1,127           Transformer (Benton)         0         0         1,127         0           Transformer (Benton)         0         0         0         0         0           Regent Centre Asbestos         0         0         0         0         0         0           Removal         1,000,000         0         0         0         0         0         0           Bus Costs         0         0         0         0         0         0         0         0		Digitising and Approving Engineering Drawings	0	0	0	0	0
IT Hardware - WASP project         9,713         8,803         9,713           Nexus Document Control         0         20,000         0         12,000           System         0         0         0         0         0           PMO Transition IT         0         3,532         960         4,492         0           PMO Transition IT         0         0         4,492         0 <td></td> <td>Security Review</td> <td>267,124</td> <td>277,124</td> <td>18,730</td> <td>276,911</td> <td>-213</td>		Security Review	267,124	277,124	18,730	276,911	-213
Nexus Document Control System         0         20,000         0         12,000           System         0         0         0         0         0           PMO Transition IT Applications         0         3,532         960         4,492           Land at West Monkseaton Metro Station         0         0         0         0           Asset Knowledge         100,000         100,000         8,814         100,000           Rail crane         0         1,127         0         1,127           Transformer (Benton)         0         0         0         0           Tunnel Track bed         0         0         0         0           Regent Centre Asbestos         0         0         0         0           Removal         1,000,000         0         0         0         0           Bus Costs         0         0         0         0         0           Dayworks         0         0         0         0         0         0		IT Hardware - WASP project	0	9,713	8,803	9,713	T
PMO Transition IT         0         0         0         0           Applications         0         3,532         960         4,492           Land at West Monkseaton         0         0         0         0           Asset Knowledge         100,000         100,000         8,814         100,000           Rail crane         0         1,127         0         1,127           Transformer (Benton)         0         0         0         0           Tunnel Track bed         0         0         0         0           Regent Centre Asbestos         0         0         0         0           Removal         1,000,000         0         0         0         0           Bus Costs         0         0         0         0         0           Dayworks         0         0         0         0         0		Nexus Document Control System	0	20,000	0	12,000	-8,000
PMO Transition IT         0         3,532         960         4,492           Applications         Land at West Monkseaton         0         0         0           Metro Station         4,492         0         0         0           Asset Knowledge         100,000         1,127         0         1,127           Transformer (Benton)         0         0         0         0           Regent Centre Asbestos         0         0         0         0           Removal         1,000,000         0         0         0         0           Bus Costs         0         0         0         0         0           Dayworks         0         0         0         0         0		•	0	0	0	0	0
Land at West Monkseaton       0       0       0         Metro Station       4xset Knowledge       100,000       100,000       8,814       100,000         Rail crane       0       1,127       0       1,127         Transformer (Benton)       0       0       0       0         Tunnel Track bed       0       0       0       0         Regent Centre Asbestos       0       0       0       0         Removal       1,000,000       0       0       0         Bus Costs       0       0       0       0         Dayworks       0       0       0       0		PMO Transition IT Applications	0	3,532	096	4,492	096
Asset Knowledge         100,000         100,000         8,814         100,000           Rail crane         0         1,127         0         1,127           Transformer (Benton)         0         0         0         0           Tunnel Track bed         0         0         0         0           Regent Centre Asbestos         0         0         0         0           Removal         1,000,000         0         0         0           Bus Costs         0         0         0         0           Dayworks         0         0         0         0		Land at West Monkseaton Metro Station	0	0	0	0	0
Rail crane       0       1,127       0       1,127         Transformer (Benton)       0       0       0       0         Tunnel Track bed       0       0       0       0         Regent Centre Asbestos       0       0       0       0         Removal       0       0       0       0         Asset Knowledge       1,000,000       0       0       0         Bus Costs       0       0       0       0         Dayworks       0       0       0       0		Asset Knowledge	100,000	100,000	8,814	100,000	0
Transformer (Benton)       0       0       0         Tunnel Track bed       0       0       0         Regent Centre Asbestos       0       0       0         Removal       1,000,000       0       0         Asset Knowledge       1,000,000       0       0         Bus Costs       0       0       0         Dayworks       0       0       0		Rail crane	0	1,127	0	1,127	0
Tunnel Track bed       0       0       0       0         Regent Centre Asbestos       0       0       0         Removal       1,000,000       0       0       0         Asset Knowledge       1,000,000       0       0       0         Bus Costs       0       0       0       0         Dayworks       0       0       0       0		Transformer (Benton)	0	0	0	0	0
Regent Centre Asbestos         0         0         0           Removal         1,000,000         0         0           Asset Knowledge         1,000,000         0         0           Bus Costs         0         0         0           Dayworks         0         0         0		Tunnel Track bed	0	0	0	0	0
Asset Knowledge         1,000,000         0         0           Bus Costs         0         0         0           Dayworks         0         0         0		Regent Centre Asbestos Removal	0	0	0	0	0
0 0 0		Asset Knowledge	1,000,000	0	0	0	0
0 0 0		Bus Costs		0	0	0	0
		Dayworks		0	0	0	0



						August	eniciericy if pre iously			turn and S				
						Projected saving on August Blockade works	Projected increased eniclericy by internalisationg of pre contract works previously carried out by contractor	(c)		Increased tender return and anticipated bus costs				
0	-7,254	0	0	-125,657	-125,657	-153,872	-127,805	0	-	387,611	-44,817	-41,921	154	<del>-</del>
0	510,242	0	0	239,756	239,756	9,688,062	136,319	0	1,728,875	2,409,606	55,307	62,204	154	104,125
0	50,309	0	0	24,750	24,750	7,541,313	8,230	0	1,691,047	80,870	3,033	2,633	154	1,520
0	517,496	0	0	365,413	365,413	9,841,934	264,124	0	1,728,874	2,021,995	100,124	104,124	0	104,124
	1,467,124	0	0	316,624	316,624	9,157,691	164,124	0	1,694,826	2,017,076	100,124	104,124	104,124	104,124
Blockade Resources	Total Miscellaneous	Project Management Costs Project Management Costs	Total Project Management Costs	OLE - System Development	Total Overhead Line	Plain Line - Tynemouth to Chillingham Road	Plain Line - South Gosforth to Jesmond	Switches & Crossings - Hylton Street	Switches & Crossings - North Shields	Switches & Crossings - South Gosforth	Switches & Crossings - Benton	Switches & Crossings - St James	Switches & Crossings - Prudhoe Street	Switches & Crossings - Regent Centre
				BC240		BC231	BC232	BC234	BC235	BC236	BC237	BC238	BC239	BC967

REPORT FOR INFORMATION

REPORT FOR INFORM	ail Grinding 100,000 86,166 11,037 86,166 -0	Security Fencing 100,000 100,000 1,796 99,999 -1	Plain Line Renewal 1,000,000 927,443 383,734 927,432 -11	Switch & Crossing Renewal 0 0 0 0 0	0 0 0 0	Wheel Slip Gel Applicators 0 0 0 0 0	S&C Steelwork Renewal 100,000 97,407 7,481 98,455 1,048	Total Permanent Way 14,746,213 15,376,315 9,732,849 15,396,705 20,390	0 48,900 29,500 49,500 600	amper 647,419 647,419 eccelerate project. Awaiting	Road/Rail Vehicles 0 0 0 0 0 0	otal Plant 0 48,900 40,444 696,919 648,019	Power - Depot Stray Currents 27,000 28,000 3,738 28,000 -1	HLE Network 534,349 548,224 44,808 548,224 -0	otal Power 561,349 576,224 48,545 576,223 -1	Signalling- Bankfoot 735,706 27,883 14,396 27,883 -0	Signalling - South Gosforth 373,350 24,241 9,673 24,238 -3	Signalling - Benton 632,758 17,420 7,230 17,418 -2	Signalling - Monkseaton 0 0 0 0 0 O Interlocking Area	Signalling - North Shields 555,304 23,225 5,671 23,224 -1
	Rail Grinding	Security Fencir	Plain Line Rene	Switch & Cross	Tamper Trainst	Wheel Slip Gel	S&C Steelwork	Total Permane	Spider Lift	Tamper	Road/Rail Vehi	Total Plant	Power - Depot	OHLE Network	Total Power	Signalling- Ban Interlocking Are	Signalling - Sot Interlocking Are	Signalling - Ber Interlocking Are	Signalling - Mol Interlocking Are	Signalling - Nor Interlocking Are
	BC550	BC558	BC703	BC706	BC714	BC905	BC964		BC295	BC280	BC517		BC287	BC929		BC260	BC261	BC262	BC263	BC264

REPORT FOR INFORMATION



								Contract award delayed until 2013/14 following delays in external designer programme			Tender returns have indicated difficulties in obtaining points motors this financial year	•	Increased works carried out by Nexus which it is hoped to recover from contractor	Slippage of works at Percy Main station. Options to internalise work being explored
2,063	-	0	T	-2	-34,953	-16,643	0	-405,526	0	0	-916,455	-1,371,522	155,338	-156,077
135,373	28,298	29,025	37,646	32,752	218,096	2,914	0	124,098	0	0	349,221	1,050,185	2,328,262	-62,479
36,131	4,922	4,548	12,994	13,229	210,816	2,914	0	72,450	0	0	18,582	413,555	2,133,066	-195,182
133,310	28,297	29,025	37,647	32,753	253,049	19,557	0	529,624	0	0	1,265,676	2,421,707	2,172,924	93,598
65,000	668,780	350,820	662,660	697,136	42,076	3,124	0	529,624	0	0	65,676	5,382,014	1,639,876	273,224
Signalling - Wallsend Interlocking Area	Signalling - Jesmond Interlocking Area	Signalling- Manors Interlocking Area	Signalling - Heworth Interlocking Area	Signalling - Pelaw Interlocking Area	Signalling - Jarrow Interlocking Area	Signalling - South Shields Interlocking Area	Signalling - Depot Interlocking Area	Signalling - PTI	Future Signalling System	Manors Enhancement Works	Signalling - Replacement point motors (critical locations)	Total Signalling	Station - North Shields	Station - Meadow Well, Percy Main and Howdon
BC265	BC266	BC267	BC268	BC269	BC270	BC271	BC272	BC273	BC274	BC946	BC970		BC242	BC243



	-2,932,493	47,264,731	18,298,834	50,197,224	53,232,366	TOTAL	
	0	7,225,000	1,065,632	7,225,000	7,225,000	Total Major Projects	
	0	7,225,000	1,059,837	7,225,000	7,225,000	Ticketing and Gating	BB006
	0	0	5,795	0	0	Sunderland Station Redevelopment	BB005
	-2,932,493	40,039,731	17,233,203	42,972,224	46,007,366	Total Approved 2011/12 Capital Programme	
	-1,445,697	4,118,444	2,161,576	5,564,141	4,796,100	Total Stations	
Design framework tender returns lower than budget	-148,865	193,759	4,181	342,624	42,624	Halt Station package - HEB, JAR, BDE Design	BC968
	650	650	650	0	0	Station - Central Station	BC249
Gate lines removed from scope and further value engineering to bring scope within budget has caused delays in programme	-591,595	254,285	48,094	845,880	811,776	Station - West Jesmond	BC248
caused delays in programme	-4,687	81,637	4,652	86,324	66,324	Station - Ilford Road	BC247
Gate lines removed from scope and further value engineering to bring scope within budget has	-748,953	248,642	55,366	997,595	957,076	Station - South Gosforth	BC246
	48,489	272,076	63,456	223,587	812,624	Station - Walkergate and Chillingham Road	BC245
	Ø	801,611	47,292	801,609	192,576	Station - Hadrian Road and Wallsend	BC244
REPORT FOR INFOR							

## Agenda Item 7



# Tyne and Wear Integrated Transport Authority Metro Sub Committee

REPORT FOR INFORMATION

DATE: 8 November 2012

SUBJECT: POSSESSION AND KEY FACILITIES CLOSURE PLANS 2012-13 PLAN

REPORT OF: DIRECTOR OF RAIL & INFRASTRUCTURE, NEXUS

### Not confidential

### **PURPOSE OF REPORT**

To update Members of Metro Sub Committee with progress in delivering the yearly possession and key facilities plans for 2012-13.

### **RECOMMENDATIONS**

That Metro Sub-Committee notes the contents of the report.

### **BACKGROUND DOCUMENTS**

### **CONTACT OFFICERS**

Ken Mackay Ken.mackay@nexus.org.uk 0191 203 3241

### **IMPACT ON OBJECTIVES**

To support economic development and regeneration Neutral

To address climate change Neutral

To support safe and sustainable communities Neutral

### 1 Executive Summary

To update Metro Sub Committee about the annual possession and key facilities plan for 2012-13 and any key issues arising therefrom.

### 2 Introduction and Background

The table below identifies where a series of possessions for ARP and Maintenance have been completed and/or remain to be completed within the programme for 2012 -13. See Appendix A for detail.

Possession Duration	Possessions booked to date 2012-13	Possessions completed 2012-13	Cancelled Possessions	Possessions Outstanding
Blockades	3	1	0	2
54hr	19	4	2	13
29hr	3	1	1	1
12hr	10	0	0	10

### 3 Highlights & Key Issues

### **Blockade Programme (2012-13)**

### Wallsend to Tynemouth (11 August to 3 September)

During this period some 10.5km of plain line, 4 switch and crossing units, 400m of drainage and 3 bridges were refurbished and/or renewed. The value of work undertaken was approximately £7m with spend being at an average of £300k per day. In total this represents about 18% of the total investment planned for 2012/13.

A significant amount of effort took place to mitigate the impact on local residents. This included reducing the amount of noisy working, lighting and careful concentration of worksites away from residential properties as far as possible. Acoustic barriers were successfully used at a number of locations. The total number of households complaining about noise was reduced by 60% compared to the 2011 Major Line Closure in the same area, with a particularly sharp reduction round the sensitive Limekilns site compound. Work was completed and the possession was handed back on time at 04.30 on Monday 3 September.

See Appendix B for images of the completed work. (Plain line and new train at new station (Meadowell) on new track).

### South Gosforth Junction (28 October – 3 November)

Since the last report to this committee, considerable work has been done to find ways



### REPORT FOR INFORMATION

of reducing the impact on the customer that this important renewal of South Gosforth Junction will have on our customers. This has resulted in the overall duration being reduced from 9 days to 6 days.

The possession will extend from Longbenton and Regent Centre to South Gosforth. Careful design of the possession arrangements at South Gosforth will allow Metro services to use the station albeit at a reduced frequency. There will be an impact on Metro services across the whole network as a consequence of this work. As with the main possession above, a comprehensive bus replacement service will operate between Regent Centre and Longbenton. A wide-ranging communication plan has made sure passengers and key stakeholders, including the City Council, local councillors, the Airport, sports clubs, employers and local residents are aware of the works and know how to get more information. The work has been timed to coincide with school holidays to reduce the impact on other local services and the highway network.

This is the first time the Metro central corridor has been directly affected for this length of time and accordingly Nexus will be monitoring the arrangements very carefully.

### Byker to Tynemouth (16 February to 25 February 2013)

This blockade will see the last of the main works being carried out on this stretch of line.

Under this blockade, Wallsend crossover will be renewed, plain line reballasted and realigned, Bridge 1200 (Carville Road) will be subjected to a full deck replacement and new signalling and communication cables installed.

### **Olympics**

During the Olympic period no possessions were undertaken that could have interfered with arrangements planned for the Torch Relay events, or during the games themselves. This was because of the unprecedented nature of the events and the media and stakeholder focus that they brought to the region, as well as the potentially higher level of patronage, including visitors from other parts of the UK and world. Work on key facilities in city centre, park and ride, and key interchange stations was avoided or minimised for the same reason.

### Key Facilities Plan – (Assets out of use for more than 24 hours)

The escalator refurbishments at Monument Station were re-programmed to avoid conflicting with the Olympic Games and Great North Run events. Revised dates are detailed in the plan attached as Appendix C.

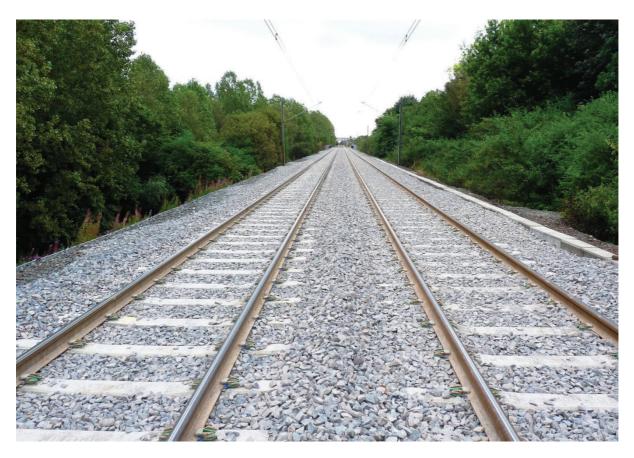
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Refurbished Metrocar at the refurbished Meadowell Station on new track



### **Brewers Lane to Howdon**



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### Agenda Item 8



### Tyne and Wear Integrated Transport Authority Metro Sub-Committee

REPORT FOR INFORMATION

DATE: 8 November 2012

SUBJECT: QUARTERLY PERFORMANCE DATA – QUARTER 1 & 2 2012/13 –

**METRO OPERATING CONCESSION** 

REPORT OF: DIRECTOR OF CUSTOMER SERVICES, NEXUS

**Not confidential** 

### **PURPOSE OF REPORT**

This is the eighth quarterly report submitted to the Metro Sub-Committee in accordance with the Terms of Reference agreed by the Integrated Transport Authority in May 2010.

### **RECOMMENDATIONS**

The ITA Metro Sub Committee is recommended to note this report.

### **BACKGROUND DOCUMENTS**

None

### **CONTACT OFFICERS**

Tobyn Hughes <u>tobyn.hughes@nexus.org.uk</u> 0191 203 3246

### **IMPACT ON OBJECTIVES**

To support economic development and regeneration Positive

To address climate change Positive

To support safe and sustainable communities Positive

1	Executive Summary
1.1	This report outlines the highlights of the first two quarters of the 2012/13 financial year with regards to the Metro Operating Concession.
2	Introduction and Background
2.1	This report covers the period 1 April 2012 to 15 September 2012 (Periods 1 to 6 inclusive)
2.2	A glossary of terms used in the attached summary report follows:
	Charter Punctuality – DBTW's measurement of train punctuality; measures the percentage of trains arriving within three minutes later or within 29 seconds earlier than scheduled.
	Concession Agreement – the contract between Nexus and DBTW which governs all transactions and discussions between the two parties.
	DBTW – Deutsche Bahn Tyne and Wear Ltd, the current operator of the Tyne and Wear Metro through the Concession Agreement with Nexus
	EWT (Excess Waiting Time) – the measurement used to calculate punctuality in a high-frequency operation; instead of measuring adherence to timetable, the measurement looks at the number of minutes a passenger is kept waiting above a reasonable threshold.
	Failure — an occasion where the operator did not succeed in meeting its performance criteria on a specific occasion, resulting in a penalty being applied.
	MAA – moving annual average; the average for the past 12 months including the periods being reported on.
	Major Line Closure – a significant possession, leading to a long section of track being unavailable for normal passenger service over an extended time period.
	<i>OPR</i> – Operational Performance Regime; the means by which train service performance is measured in terms of excess waiting time for customers and punctuality of first and last trains.
	Period – 4-week periods (there are 13 in each financial year) used for financial accounting and performance measurement purposes.
	Possession – a period of time when engineering works take place on a section of track, preventing normal passenger service from being provided.
	RIDDOR - The Reporting of Injuries, Diseases and Dangerous Occurrences



### Tyne and Wear Integrated Transport Authority Metro Sub-Committee

### REPORT FOR INFORMATION

Regulations 1995 (RIDDOR), place a legal duty on employers, self-employed people and people in control of premises to report to the Health & Safety Executive: work-related deaths; major injuries or over-three-day injuries; work related diseases; and dangerous occurrences (near miss accidents).

*SQR* – Service Quality Regime; the means by which quality standards on stations and trains is measured

### 3 Report

- An agreement was reached for the transfer of car park revenue risk back to Nexus from DBTW. The agreement sees the management of the car parks remain with DBTW although certain maintenance obligations have transferred back to Nexus. Nexus has been running a promotion offering free car parking at Metro Car Parks since that date, and has been growth in utilisation of all car parks as well as increased ticket revenue from the relevant stations.
- 3.2 The ASLEF, RMT and Unite unions called a day of industrial action on 7<sup>th</sup> June for their DBTW employee members. As a result, DBTW were unable to operate the Metro service on that day. The date also coincided with the Coldplay concert at the Stadium of Light, when an enhanced timetable was scheduled. A bus service for concert goers was provided from central Newcastle to the stadium, and the return service additionally served Heworth. In all, estimated 4000-5000 concert-goers were transported. Season ticket holders were granted a day's extension. Agreement has since been reached between DBTW and the unions, and the threat of further strikes has been lifted.
- 3.3 Two further concerts were held at the Stadium of Light. Nexus procured additional passenger services from DBTW for the events, including additional customer service staffing and an enhanced Metro timetable. Additional services were also provided for Olympic football matches held at St James' Park, and for the Sunderland Airshow.
- Talks to rebase the contractual agreement on the ¾ Life Refurbishment project have continued and are nearing a conclusion. The agreement will see the project completed to the original timescales and within the capital budget approved by the ITA in January 2012. To the end of Period 6, 8 refurbished Metrocars were running in passenger service.
- 3.5 Discussions have continued with DBTW with a view to agreeing appropriate staffing numbers and operational hours for the automatic ticket gates. Once agreed, DBTW



### Tyne and Wear Integrated Transport Authority Metro Sub-Committee

### REPORT FOR INFORMATION

will begin the staff recruitment process ahead of the gateline implementation in Spring 2013.

- Heavy rainfall caused flooding events on 28<sup>th</sup> June and 5<sup>th</sup> August which impacted Metro services on subsequent days. On 28<sup>th</sup> June the Metro service was suspended from approximately 1800 onwards as flood waters submerged infrastructure and necessitated station closures. Although the majority of the network was operational for the start of service on 29<sup>th</sup> June, a possession was in effect in the Northumberland Park area as flood waters continued to subside. On 5<sup>th</sup> August, floods necessitated a service withdrawal from certain locations. Three Metrocar units were severely damaged by water during these events, and will not return to service for some time. Fleet availability has reduced as a result.
- 3.7 Metro punctuality remained around the MAA throughout the two quarters. Flooding incidents and train availability impacted on services, although train door and power faults continued to negatively affect punctuality.
- 3.8 Station failures under the SQR remained relatively static throughout the two quarters, with the main contributory factors remaining graffiti and light cleaning duties. Train quality failures increased dramatically due to issues with penalty fare signage in the passenger areas, and exterior cleanliness. Nexus have written to DBTW requiring action to be taken over the latter and will monitor the remedial measures put in place.
- RIDDOR-reportable accidents remained around DBTW's target for the majority of Quarter 1, however an increase is seen in Quarter 2 due in part to an increase in people suffering falls on escalators. There have been no RIDDOR major accidents in the year to date so far, whereas there had been six in 2011/12 to the end of Period 6. Other accidents were higher than target for the majority of the two quarters. Escalators continue to be the main source of all accidents, although accidents on trains and stations also rose during Quarter 2. The number of passenger assaults remained below DBTW's target throughout the two quarters.

### 4 Potential impact on objectives

N/A

	Benchmark	Period 1	Period 2	Period 3	Period 4	Period 5	Period 6
OPR-(Excess Waiting Time) (see glossary)	12.93 MAA to P6 end	11.12	13.39	10.29	8.47	20.37	15.68
Charter Punctuality (see glossary)	88.61% MAA to P6 end	88.57%	91.41%	88.83%	86.93%	86.30%	88.63%
SQR – Stations (no. of failures)	79 MAA to P6 end	71	69	62	57	71	84
SQR – Trains (no. of failures)	115 MAA to P6 end	154	98	54	20	62	188
Fleet (Ave km per fault)	12,500 DBTW target	11,655	10,920	12,574	11,370	11,288	9,828

Tyne and Wear Integrated Transport Authority

Metro Sub-Committee

REPORT FOR INFORMATION						
REPORT FOR II	Period 6	TBC	TBC	6	27	4
A	Period 5	4.03%	479.2	9	29	3
	Period 4	4.76%	484.2	4	30	.3
	Period 3	3.79%	487.2	3	10	4
	Period 2	4.40%	484.8	5	20	4
	Period 1	4.44%	478.5	5	20	9
	Benchmark	4.5 Contractual target	488 DBTW target	4.36 DBTW target	18.76 DBTW target	7.96 DBTW target
		Fraud Rate (% ticketless travel recorded)	Head Count (no. of DBTW staff)	Passenger Accidents (RIDDOR)	Passenger Accidents (Other)	Passenger Assaults



### Agenda Item 9



### Tyne and Wear Integrated Transport Authority Metro Sub-Committee

REPORT FOR INFORMATION

DATE: 8 November 2012

SUBJECT: METRO CUSTOMER SATISFACTION SURVEY RESULTS – MAY 2012

REPORT OF: DIRECTOR OF CUSTOMER SERVICES, NEXUS

Not confidential

### **PURPOSE OF REPORT**

To update the members on the latest customer satisfaction surveys for Metro.

### **RECOMMENDATIONS**

Members are recommended to note the report.

### **BACKGROUND DOCUMENTS**

None

### **CONTACT OFFICERS**

Tobyn Hughes tobyn.hughes@nexus.org.uk 0191 203 3246

### **IMPACT ON OBJECTIVES**

To support economic development and regeneration Positive

To address climate change Positive

To support safe and sustainable communities Positive

1	Executive Summary
1.1	The attached appendices illustrate the most recent results of the Customer Satisfaction Surveys (CSS). The surveys are conducted by Nexus Business Intelligence in accordance with a methodology set out in the Concession Agreement.
1.2	A summary of the latest CSS results can be seen in Appendix A. Performance is measured by comparing scores to benchmarks calculated in accordance with the Concession Agreement.
1.3	Increased scores are observed in five out of seven category indicators compared to the November 2011 survey, with the other two categories (Station Equipment and Staff) declining. However, when comparing year-on-year, only three of the seven categories show improvement, with declines in the Station Equipment, Security & Comfort and Staff categories.
1.4	The customer satisfaction scores are not currently achieving the level that is required for DBTW to pass their Committed Obligations, although these do not become applicable until the September 2012 survey.
2	Introduction and Background
2.1	An increase in satisfaction with information is observed in the results illustrated in Appendix A. Satisfaction with announcements and signage has improved, with the only sub-category exhibiting satisfaction decline being information on train departures and arrivals. Overall, the information category is the highest-scoring in terms of satisfaction.
2.1	Appendix A. Satisfaction with announcements and signage has improved, with the only sub-category exhibiting satisfaction decline being information on train departures and arrivals. Overall, the information category is the highest-scoring in
	Appendix A. Satisfaction with announcements and signage has improved, with the only sub-category exhibiting satisfaction decline being information on train departures and arrivals. Overall, the information category is the highest-scoring in terms of satisfaction.  Staff is the poorest performing category. This continues the trend observed since 2008 (see Appendix B). A year-on-year decline has been observed since the May



### Tyne and Wear Integrated Transport Authority Metro Sub-Committee

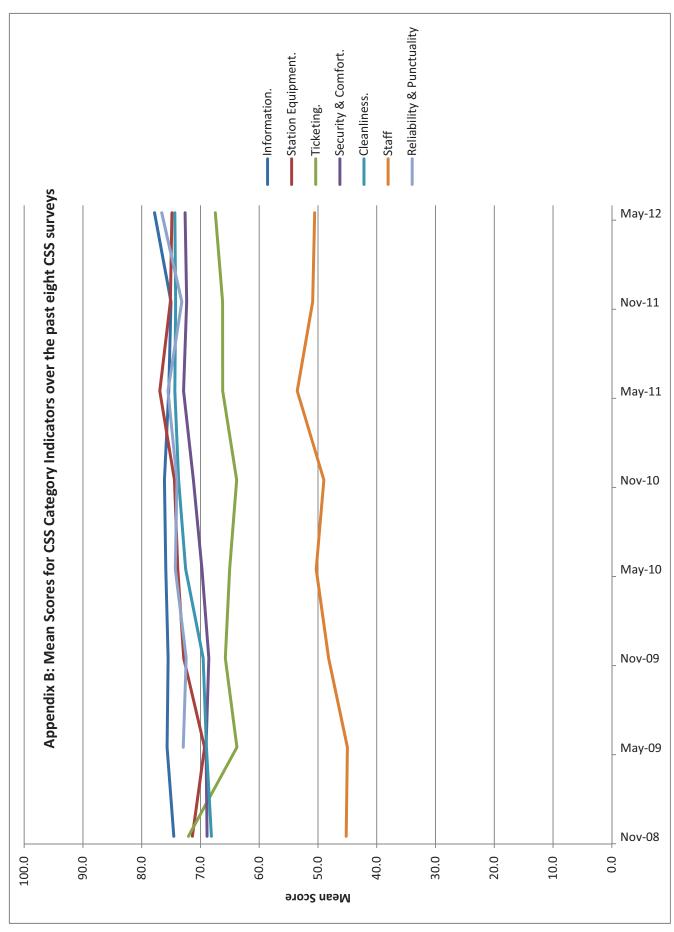
### REPORT FOR INFORMATION

	N/A
4	Potential impact on objectives
3.2	Nexus will monitor the results of the next CSS survey, and make the appropriate financial adjustments to the Concession Payment in the event of a failure by DBTW to comply with the obligations.
3.1	Nexus addressed the results of the May 2012 CSS survey with DBTW at the appropriate Concession Meeting. The Operator was reminded of its obligations under the Concession Agreement.
3	Next Steps
2.9	Should the aforementioned contractual obligations fail to be met; appropriate financial adjustments will be made to the Concession Payment.
2.8	Under the terms of the Concession Agreement, DBTW are obliged to achieve an overall CSS score (overall category indicator) of 8.3 in the September 2012 survey and maintain or improve upon this score in every survey until the Concession End Date.
2.7	The overall average score of 8.02 is a slight decrease on the previous score of 8.04. When the scores are analysed by route section (see Appendix C), the lowest average satisfaction is observed between Pelaw and South Shields (7.6), replacing the previous worst performing line section, North Shields to St James (7.7). The highest average satisfaction was recorded on the route section from Gateshead to Heworth (8.4), and satisfaction between Park Lane and South Hylton (8.3), and Central Station to Haymarket (8.2) also remains high.
2.6	The Overall Category Indicator gives passengers the opportunity to give Metro an overall score out of 10 and is conducted as part of the Customer Satisfaction Survey. The results of the May survey are displayed in Appendix A.
2.5	The terms of the Concession Agreement obliges DBTW to achieve a score of 7.3 for Security and Comfort from the September 2012 survey onwards. The score in the May 2012 survey was 7.26, slightly below DBTW's target. A year-on-year decline with satisfaction with personal security contributed to the overall reduction.

Appendix A: Results of the May 2012 Customer Satisfaction Survey

	May-08	Nov-08	May-09	Nov-09	May-10	Nov-10	May-11	Nov-11	May-12		·	000	D (
Category/Sub-Category Indicator	Mean Score	Trend from Nov	Trend Year on Year	CSS Benchmark	Performance P								
Information on Trains arrival /departures	76.1	76.0	76.9	76.9	77.7	77.2	77.2	76.8	76.7	<b>↓</b>	<b>↓</b>	77.2	-0.50
Ease of understanding signage at Stations	77.2	78.8	79.3	78.4	79.5	81.0	79.6	78.6	83.6	1	1	80.2	3.44
Helpfulness of signage at the station	76.5	78.0	78.5	77.6	79.3	80.1	79.5	78.5	83.2	1	1	79.7	3.50
Clarity of announcements at the station	72.0	70.8	73.0	74.0	74.7	73.9	70.6	70.4	70.8	1	1	71.9	-1.10
Clarity of other announcements on Trains	72.7	71.7	72.4	73.3	71.3	73.5	72.3	74.6	78.3	1	1	73.7	4.60
The information on TIM machines (TIM users only)	69.3	71.9	74.0	72.8	72.9	71.1	70.6	71.1	74.2	1	1	70.9	3.36
Information.	74.0	74.5	75.7	75.5	75.9	76.1	75.4	75.0	77.8	1	1	75.7	2.12
Condition of the Station	66.4	69.5	69.4	69.9	74.1	73.6	74.5	73.7	73.9	1	<b>↓</b>	74.2	-0.25
Lighting at the Station	74.6	76.4	76.2	75.0	77.5	79.3	78.5	77.2	78.5	1	$\Leftrightarrow$	78.8	-0.33
Condition of the Lifts	62.1	64.5	57.4	70.0	67.4	67.4	75.5	73.6	71.9	<b>↓</b>	<b>↓</b>	74.3	-2.42
Condition of the escalators	72.9	75.1	74.2	76.5	76.4	77.4	79.6	76.0	75.1	<b>↓</b>	<b>↓</b>	78.7	-3.68
Station Equipment.	69.0	71.4	69.3	72.9	73.9	74.4	76.9	75.1	74.9	<b>↓</b>	<b>↓</b>	75.9	-1.07
The range of tickets available	71.1	71.2	75.1	73.9	72.2	70.6	69.2	71.9	74.0	1	1	70.8	3.14
Facilities for buying tickets	69.8	72.9	70.1	70.8	70.8	70.0	72.5	70.0	72.6	1	1	71.5	1.11
Ticket cost Value for money			46.2	52.6	52.1	50.9	51.9	56.8	55.8	<b>↓</b>	1	54.9	0.97
Ticketing.	70.5	72.1	63.8	65.8	65.0	63.8	66.2	66.2	67.5	1	1	66.2	1.25
Your personal security approaching the station	69.1	72.5	72.9	71.0	73.1	74.5	77.8	75.6	76.8	1	<b>↓</b>	76.5	0.31
Your personal security at the station	67.7	71.4	72.5	70.4	73.3	73.5	76.6	74.1	76.1	1	<b>↓</b>	75.4	0.75
Behaviour of other passengers	58.7	60.8	60.4	62.8	62.6	64.5	63.4	66.1	65.8	<b>↓</b>	1	65.0	0.86
Your personal security on the Train	66.0	70.8	70.4	70.1	70.0	72.3	73.7	73.6	71.7	<b>↓</b>	<u> </u>	73.6	-1.90
Security & Comfort.	65.4	68.9	69.1	68.6	69.8	71.2	72.9	72.3	72.6	1	<b>↓</b>	72.6	0.07
General cleanliness of the Station	63.7	66.8	67.6	69.6	72.2	71.6	74.0	71.0	73.2	1	<b>↓</b>	73.0	0.19
Levels of graffiti	68.4	73.3	76.8	76.8	79.2	81.6	79.4	83.2	84.7	1	1	81.7	3.01
Levels of graffiti and damage to the Train	67.8	68.1	69.5	69.6	72.5	75.2	75.2	78.6	79.2	1	1	77.2	1.99
Cleanliness of inside of Trains	63.1	64.2	63.9	64.7	69.0	69.4	71.4	68.3	68.0	<b>↓</b>	<b>↓</b>	70.6	-2.64
Cleanliness of outside of Trains	65.5	68.3	67.1	67.0	69.7	70.8	71.8	70.1	66.7	<b>↓</b>	<b>↓</b>	71.4	-4.67
Cleanliness.	65.7	68.1	69.0	69.5	72.5	73.7	74.4	74.2	74.4	1	$\Leftrightarrow$	74.3	0.09
Availability of staff	36.9	45.2	45.0	48.2	50.3	49.0	53.5	50.9	50.6	<b>↓</b>	<b>↓</b>	52.0	-1.40
Staff	36.9	45.2	45.0	48.2	50.3	49.0	53.5	50.9	50.6	ļ	ļ	52.0	-1.40
Train Reliability			76.7	76.0	77.3	77.7	78.0	75.9	79.2	1	1	77.9	1.40
Train Punctuality			77.8	76.7	78.8	79.1	78.8	76.7	80.0	1	1	78.9	1.00
Availability of seats			67.2	67.1	69.6	68.3	71.8	68.9	72.7	1	1	70.4	2.30
Availability of standing			70.0	69.9	71.4	70.9	73.6	71.3	74.4	1	1	72.5	1.90
Reliability & Punctuality			72.9	72.4	74.3	74.0	75.5	73.2	76.6	1		74.9	1.68

Overall Category Indicator		
Overall score out of 10		8.02
	1	0
	2	1
	3	2
	4	2
	5	13
	6	48
	7	207
	8	419
	9	210
	10	87



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Appendix C - Overall Metro Satisfaction by Route Section

	Avg Score	Avg Score   Avg Score   Avg Score	Avg Score
Route Section	May-11	Nov-11	May-12
Regent Centre - Airport	8.1	8.2	8.1
South Shields - Pelaw	7.8	8.0	7.6
Longbenton - Tynemouth	7.8	7.9	8.0
Fellgate - Sunderland	8.2	7.8	7.9
North Shields - St James	9.7	7.7	7.7
Central - Haymarket	8.0	8.1	8.2
Heworth - Gateshead	8.1	8.2	8.4
Jesmond - South Gosforth	6'2	8.0	7.8
Park Lane - South Hylton	8.3	8.5	8.3

### Agenda Item 10



### Tyne and Wear Integrated Transport Authority Metro Sub-Committee

REPORT FOR INFORMATION

DATE: 8 November 2012

SUBJECT: HIGH VOLTAGE ELECTRICITY CONSUMPTION ON METRO

REPORT OF: DIRECTOR OF CUSTOMER SERVICES, NEXUS

Not confidential

### **PURPOSE OF REPORT**

To update the members on measures taken to reduce high voltage electricity consumption on Metor.

### **RECOMMENDATIONS**

Members are recommended to note the contents of this report and accompanying presentation.

### **BACKGROUND DOCUMENTS**

Presentation on DBTW's use of 'FASSI' technology

### **CONTACT OFFICERS**

Tobyn Hughes tobyn.hughes@nexus.org.uk 0191 203 3246

### **IMPACT ON OBJECTIVES**

To support economic development and regeneration Neutral

To address climate change Positive

To support safe and sustainable communities Neutral

1	Executive Summary
1.1	Under the terms of the Concession Agreement, DB Regio Tyne & Wear (DBTW), as Metro Operator, are incentivised to reduce the amount of high voltage electricity (HVEC) consumed annually by Metro.
1.2	DBTW have introduced measures intended to reduce consumption, and have seen success in certain areas.
1.3	Projections for the financial year ending 31 <sup>st</sup> March 2013 suggest that despite these measures DBTW may fail to achieve their reduction target. Further exploration of contributory factors will be undertaken in a further effort to improve performance in this area.
1.4	DBTW will provide a presentation at the Metro Sub-Committee meeting, detailing their work to date and setting out the causal factors.
2	Introduction and Background
2.1	The Concession Agreement incentivises DBTW to reduce the amount of HVEC electricity consumed by Metro in the first three years of the Operating Concession, and maintain the target level thereafter.
2.2	Consumption targets (in kWh) are written into the terms of the contract. If DBTW achieve these targets, they are rewarded with a bonus that reflects the saving made by Nexus as bill payer. If DBTW fail to achieve the targets, they are financially penalised.
2.3	Cumulative HVEC consumption to the end of Period 6 was greater than the same period last year, and is projected to be remain greater by the end of the financial year. To achieve the target, DBTW would need to achieve a consumption reduction of 1.97% over the 2011-12 levels.
2.4	In compliance with their contractual obligation, DBTW have invested over 1.5m Euros in installing the Fahrplan Assistenz System (FASSI) to the entire Metrocar fleet. One of the benefits of this system was that it would contribute towards reducing HVEC consumption by supplying real-time information on route timings and advising drivers of their optimum speed in terms of energy use. This system went live on 15 <sup>th</sup> June 2011.
2.5	The impact of the FASSI system is detailed in a presentation which will be given to



### Tyne and Wear Integrated Transport Authority Metro Sub-Committee

	REPORT FOR INFORMATION members at the meeting, which also outlines DBTW's proposed next steps for reducing HVEC consumption.
2.6	It should be noted that while Line Closures and Possessions contribute towards reducing HVEC consumption by isolating the overhead lines for extended periods of time, the temporary Metro timetable may in fact generate additional mileage which may offset some of the consumption savings.
3	Next Steps
3.1	DBTW will continue to explore the contributory factors towards HVEC consumption on Metro and introduce strategies to reduce consumption where practicable.
3.2	DBTW will continue to work with drivers, controllers and timetable planners to optimise the benefits of the FASSI system.
3.3	External factors such as Possessions will continue to contribute towards HVEC consumption reduction.
3.4	Actual HVEC consumption figures will continue to be monitored by Nexus on a periodic basis, with an appropriate financial adjustment made to Concession Payment in Period 3 of the next financial year to reflect DBTW's performance against target.
5	Potential impact on objectives
5.1	Should HVEC consumption reduction be achieved, it will contribute positively towards the objective to address climate change.





DBTW use of FASSI Update: Oct 2012

Operations Director





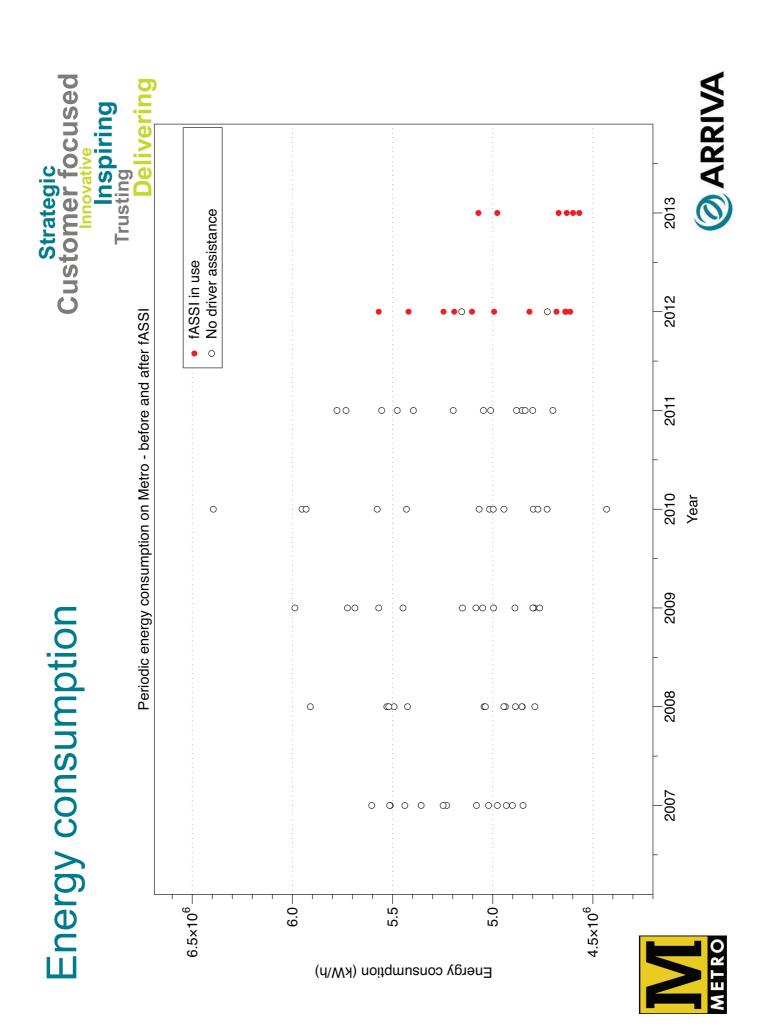
# Objectives of the presentation

Strategic
Customer focused
Innovative
Inspiring
Trusting
Delivering



- What has it delivered?
- What have we learned?
- what further needs to be done?
- Where else help is needed





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### fASSI in practice

Strategic
Customer focused
Innovative
Inspiring
Trusting
Delivering

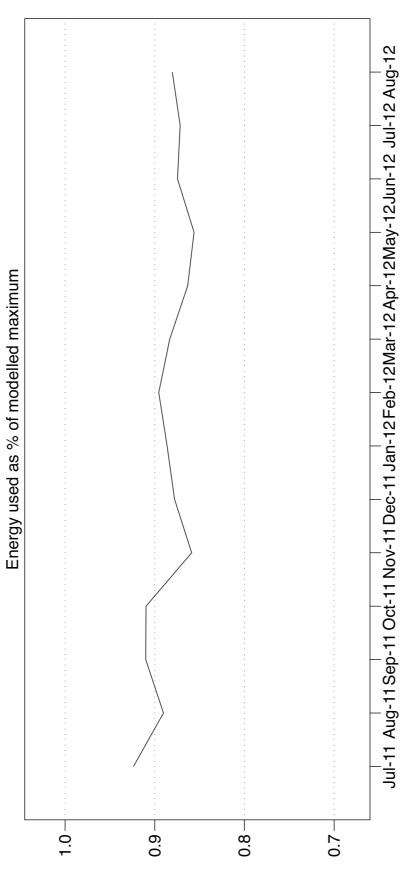
- Drivers can only save energy:
- when not late
- relative to timetable





# Relative energy consumption







### **Energy saving**



- Approximately 6% improvement by drivers
- Some is offset by:
- Increased KM in timetables
- Changes to timetable
- Actual savings currently 4.5%





# Changing driver behaviour?



- 14% reduction in early running since March
- 16% improvement in right time running (+/- 10 secs)
- Despite overall punctuality declining from 87% to 83% in same time period







## What has been learned?

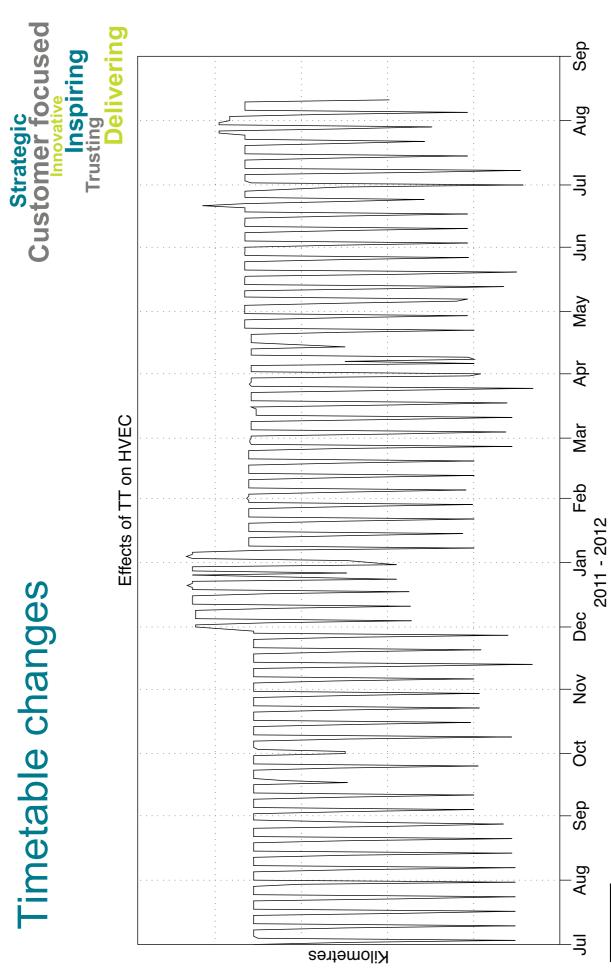
- Timetables keep changing
- Carriage wash
- Drivers take time to adapt
- First three days of new timetable 4% worse
- Timings (especially Sundays)







### Timetable changes





### Next steps



- Still 20% of stops are more than 10 seconds early
- Only 70% of HVEC is movement of trains
- Heating
- Stations
- Depot
- Driver improvements only 2/3rds effective
- Need to understand relationship with performance





### Timetable



# Still aim of DBTW to make timetable more efficient

Ensuring that 'extra' moves are better managed





### Agenda Item 13

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.

Document is Restricted

### Agenda Item 14

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.

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